**Contracts**

The material in this Contracts section deals with general contract issues such as what is a contract, why is a contract needed, what types of contracts exist, what items should be included in contracts, what can be done to amend an existing contract, and what can be done when a dispute arises. Typical instances when you would use a contract include:

- Purchasing equipment (computers, organs, furniture)
- Services (painting, roofing, architects, remodeling)
- Using hotels or conference centers

**A. Definition of a Contract**

A contract is a promise or set of promises constituting an agreement between the parties that gives each a legal duty to the other and also gives each the right to seek a remedy for the breach of those duties. It is the total legal obligation that results from the parties' agreement and a promise or set of promises for the breach of which the law in some way recognizes a duty. In order to be legally binding, a contract must contain competent parties, subject matter, legal consideration (something of value given), mutual assent, and mutual obligation to perform.

One common misconception some have is that a contract must be written to be valid. Generally, oral agreements that have competent parties, subject matter, legal consideration, mutual assent, and mutual obligation to perform constitute legally binding contracts. There are, however, certain types of contracts that must be in writing in order to be legally binding, and, if you have any questions regarding whether a particular contract must be written, it is always best to consult an attorney in your jurisdiction. A written contract is generally preferable because the terms exist in "black and white" instead of merely in the parties' minds.

**B. Function of a Contract**

A clear written agreement between the parties lets each party know what to expect and avoids future disputes. Without such a written agreement, excess funds may be expended and future working relationships may be hindered.

**C. Types of Contracts**

As discussed above, a contract can be either oral or written. In addition, a contract can be express, promises communicated by language (i.e., A promises to paint B's garage in return for B's promise to pay A $250), or implied, parties' conduct indicates that they assented to be bound
(i.e., A fills his car with gas at B's gas station. There is an implied contract for the purchase and sale of gas.)

The following are examples of types of contracts churches may encounter:

1. **Purchase Orders** are generally used for items such as office supplies, printing, and computer equipment. Terms and conditions (which typically favor the seller) are preprinted on the form. Remember: You can negotiate these terms if you desire.

2. **Honorarium Letters** are used for services of limited duration rendered by an individual for which no set standard of quality is to be dictated and which does not include the creation of a copyrightable work. Examples of such services are one-time speeches, lectures, teaching engagements, and musical or other performances. (A sample form of honorarium letter is attached as Appendix F).

3. **Independent Contractor Agreements** are used for services rendered by an individual. For such an agreement to be entered into, the services performed by the individual must meet the common law rules which determine whether one has been properly classified as an independent contractor as opposed to an employee. In making the determination whether one is an independent contractor or an employee, all information which provides evidence of the degree of control and the degree of independence should considered. Three categories of consideration will provide evidence regarding the degree of control and independence. They are: behavioral control, financial control, and the type of relationship of the parties. The IRS publication titled "Independent Contractor or Employee" [http://www.irs.gov/pub/irs-pdf/p1779.pdf](http://www.irs.gov/pub/irs-pdf/p1779.pdf) provides examples of these categories and the proper classification in certain situations. Another helpful IRS publication which provides similar information but does not require Acrobat Reader to view can be found at this link: [http://www.irs.gov/Businesses/Small-Businesses-&-Self-Employed/Independent-Contractor-(Self-Employed)-or-Employee%3F](http://www.irs.gov/Businesses/Small-Businesses-&-Self-Employed/Independent-Contractor-(Self-Employed)-or-Employee%3F). Some examples of services provided pursuant to such agreements are: video production, manuscript acquisition, and production or consulting services. (*See Sample Independent Contractor Contract Form attached at Appendix G*).

4. **Specialized Contracts** are used for services rendered by individuals or companies. Specialized contracts may be drafted when no other form of agreement (i.e., purchase order, independent contractor agreement) fits the situation at hand. The types of services that may be provided under such an agreement are similar to the types of services that may be provided pursuant to an independent contractor agreement. (*See Sample Company Contract Form attached as Appendix H*).

5. **Hotel and Conference Contracts** are used for providing accommodations for meetings and conferences. These agreements are types of specialized agreements. Generally, the hotel or conference center will have a form contract that it will provide.
However, you should review this form and negotiate any revisions you deem necessary for your event as well as the financial well-being of your council. For example, look for oppressive, one-sided cancellation, indemnity, and attrition clauses as well as clauses regarding overflow of rooms at off-site locations, clauses concerning the hotel or conference center's responsibilities pursuant to the Americans with Disabilities Act, and clauses requiring large advance deposits. Also be aware you may need separate transportation, catering, audiovisual, or parking contracts. Finally, given the current political and security situation review the contract's "Acts of God" clause, paying special attention to whether it may be canceled due to terrorist acts or government imposed state of emergencies.

**D. Terms to Include in Contracts**

Certain items should generally be included in contracts. Examples of these items are:

1. the legal names of the parties and their addresses;
2. start and end dates;
3. whether the contract is renewable;
4. a clear statement of the services or product to be provided;
5. a clear indication of the cost of the service or product including any installment payment schedules;
6. a clear statement of the ownership of any copyrightable material;
7. a clear statement regarding whether any expenses shall be reimbursed and, if so, to what level;
8. the parties' taxpayer identification numbers (for a corporation this is its employer identification number);
9. a clear statement regarding termination;
10. a clear statement regarding warranties provided; and
11. a clear statement of how any potential disputes will be resolved (i.e., arbitration, mediation).

**E. Amending an Existing Contract**

If you have an existing contract and need to change some of its terms, an addendum to the existing contract is needed. It should clearly identify the original agreement it is amending
(usually by title and date), identify the specific terms being amended, set forth the amendments in detail, specify that all items not amended remain in full force and effect, and be signed and dated by the parties

F. Dispute Issues

Sometimes, despite your best efforts, contract relationships go sour, and there is a dispute. It is at this point that a well-drafted, detailed contract can be your ally because you can look to it to see what each party's obligations are as well as what is to happen in the event of a dispute (i.e., Can you terminate? Can you require the other party to provide the partially completed product? Do you have an obligation to arbitrate the dispute? If you decide to resort to litigation, must it take place in a particular jurisdiction?). Generally, litigation should be a last resort option because it is costly both in terms of financial resources and human resources.

G. Important Tax Information

For 2012, the IRS required that the payer (here, the church or mid council) issue a 1099-MISC to any nonemployee worker paid $600 or more during the year. This would typically arise under an independent contractor agreement or an honorarium. Note: The 1099-MISC is not used for payments to corporations or to employees. The individual receiving the money should fill out a Form W-9 (U.S. citizen or resident alien) or a Form W-8 BEN (foreign person subject to withholding) and submit it to you so you have the correct information on file to issue the required 1099-MISC. Richard Hammar's Church & Clergy Tax Guide has additional information on this topic. Remember: IRS forms and publications are available by telephone at (800) 829-3676 and on the IRS's Forms and Publications page (http://www.irs.gov/uac/Forms,-Publications,-and-Other-Tax-Products).
APPENDIX F

Sample Form of Honorarium Letter

{On Letterhead of Church or Mid Council}

(Current Date)
__________________________________________
(Address of Recipient)
__________________________________________
__________________________________________

RE: Honorarium

Dear ________________________:

In order that we may provide you with an honorarium in the amount of ______________ Dollars ($_______), (total amount to be paid for services rendered by Recipient) for your participation as ___________________________ (description of services provided, i.e., speaker, teacher) in the ______________ Presbyterian Church (name of church) (hereinafter “Church Corporation”) “____________________________” (name of event Recipient will participate in) on __________ ___, 20___, (dates Recipient will perform the services) please complete the certification appearing below. For your convenience attached is a pre-paid envelope for your handling (optional).

(If applicable) Also as agreed, the Church Corporation will reimburse your expenses related to this event up to _________ Dollars ($________) (total amount to be paid for expenses related to the services being performed). All reimbursable expenses must be documented with receipts for amounts in excess of Ten Dollars ($10).

I thank you in advance for your attention to this matter. Should you have any questions please call _______________ at ________________ (name and telephone number of person in Office that can assist Recipient).

Sincerely,
__________________________________________
Signature and Title of Church Corporation Officer

Attachment
By my signature I, ___________________________ (name of Recipient), hereby certify that this Honorarium is fully understood by me and is entirely satisfactory and that I am not on the payroll of the Church Corporation.

__________________________________________
Signature
Sample Independent Contractor Contract —

(Name of Church Corporation)

(Address)

This form is to be used for services to be performed by an individual. It is not to be used to contract services by a corporation or other business association. No work shall be performed until this contract is fully completed and approved by all parties. Any work performed prior to such date is at contractor's sole risk that payment will not be approved.

Name and Social Security # of Contractor:

__________________________________________

Address & Phone No:

__________________________________________

Trade, Business or Profession:

__________________________________________

Other major clients (Do not include service as an employee):

__________________________________________

Is the Contractor in any way related to any employee of Church Corporation (i.e., related by blood or marriage, business associate, partner, or employment relationship)? __________ If so, to whom and what relationship? ____________________________________________

Church Corporation hereby contracts with Contractor, and Contractor agrees to perform the following services in accordance with the terms and conditions outlined in this Contract. If appropriate, attach a copy of any additional terms. This copy must be dated and initialed by both parties hereto and shall be incorporated herein by reference: _____________________________

Will Church Corporation set Contractor’s working hours; determine work site; or control the day-to-day details of the services? ____________________________

Contractor shall begin work on _________________________, 20_______ and complete work by _________________________, 20_____.

Contractor will perform services in accordance with this contract at _________________________.

Will Church Corporation provide Contractor’s working space, materials, or equipment? 
________ If yes, specify which: ________________________________________________

Are expenses to be reimbursed by Church Corporation? _________ If yes, list type and 
maximum dollar amount for each expense: ___________________________________________

Church Corporation shall pay Contractor a firm and fixed fee of $_________________________ 
for the satisfactory completion of all work. The total fee paid shall not exceed this amount and 
excludes any expenses. The fee shall be paid (check one only):

________ (A) In a lump-sum payment on ___________________________________________ or

_______ (B) In installment payments on the following schedule: _________________________

Signatures:
______________________________________________________________________________

Contractor (Also Sign Page 2) Date
______________________________________________________________________________

Church Corporate Officer Date

Title

Terms and Conditions —

Contractor and Church Corporation agree that Contractor shall perform the services described 
above according to the following terms and conditions:

A. Termination. This Contract may be terminated by either party upon ten (10) days’ written 
notice. Upon termination, a written report of work completed and the status of the project, 
including all materials completed or in progress, research findings or other products previously 
produced by the Contractor, shall become the property of Church Corporation and shall 
immediately be delivered by Contractor to Church Corporation. In the event of cancellation of 
this Contract, any amounts previously advanced to Contractor for which satisfactory work has 
not been completed shall be refunded to Church Corporation, and Contractor shall release to 
Church Corporation all copies and all rights to all of the written materials produced under this 
Contract. Immediately upon any cancellation notice, Contractor shall not perform any further 
work, and Church Corporation shall not make any further payment.

B. Time Devoted by Contractor. It is understood and agreed that Contractor will spend a 
sufficient number of hours in fulfilling the duties and obligations under this Contract. The 
particular amount of time may vary from day-to-day and week-to-week.

C. Payment. The fee for the work is stipulated on PAGE 1 and is payable according to the terms 
specified therein.
D. **Independent Contractor.** Both Church Corporation and Contractor understand and agree that Contractor is at all times and shall remain an independent contractor in the performance of the duties under this Contract and shall not be considered an agent, employee, partner of, or joint venturer or joint employer with Church Corporation. Contractor hereby acknowledges that she/he is an independent contractor and has no authority to represent, obligate, or bind Church Corporation in any manner or to any extent. Contractor is to do work according to Contractor’s best judgment and methods, without being subject to the control of Church Corporation except as to the quality of the final product. Because Church Corporation will not control the manner of performing services, it will not be liable for the negligence of Contractor or Contractor’s employees or agents, and Contractor will indemnify Church Corporation for any claims resulting therefrom, including attorney’s fees. Contractor will determine the time and place for doing the work consistent with the responsibilities described. Except as otherwise provided on PAGE 1, Contractor will provide the required working space, equipment, materials, and assistance at Contractor’s own expense. Under this Contract, there will be no deductions for withholding income or Social Security taxes, and Contractor shall file all applicable tax returns and pay all taxes due thereon. Church Corporation will not obtain Worker’s Compensation Insurance or State Unemployment Insurance for Contractor or Contractor’s employees. Contractor will not be eligible for, or entitled to, any benefits normally provided for employees of Church Corporation.

E. **Confidential Information.** Contractor agrees that any information received by Contractor during any activities under this Contract, which concerns the personal, financial, or other affairs of Church Corporation, will be treated by Contractor in full confidence and will not be revealed to any other persons, firms, or organizations.

F. **Indemnity.** Contractor hereby agrees that all work and services performed and all personnel provided and/or hired under this Contract (with exception of employees of Church Corporation) shall be covered by Contractor’s worker’s compensation insurance and general liability insurance, and that Contractor shall be solely responsible for and shall indemnify, hold harmless, and defend Church Corporation with respect to any and all actions, suits, causes of action, or damages based upon or arising out of any work performed hereunder by Contractor or any person hired by Contractor.

G. **Approvals and Changes.** Church Corporation shall have the right of review, and approval, or disapproval at all stages of the services to be delivered under this Contract.

H. **Title/Ownership.** Contractor understands and agrees that title to all items prepared and produced by Contractor for Church Corporation under this Contract shall be solely the property of Church Corporation, and Contractor shall have no right or interest therein. Further, all materials of whatever kind are works made for hire under federal law; all rights for publication will be held by Church Corporation; and the copyright will be owned by Church Corporation. Without limiting the generality of the foregoing, Church Corporation shall own all rights in and to all items prepared and any programs, products, and files that result or are derived therefrom. As applicable, Contractor understands and authorizes his or her voice and/or image to be projected on the audio/video recordings produced for Church Corporation under this Contract.

I. **Entire Agreement.** This Contract represents the entire understanding and agreement between
the parties with respect to the subject matter hereof and supersedes all previous negotiations, representations, and writings between the parties relating hereto. No modification, alteration, waiver, or change in any of the terms of this Contract shall be valid or binding upon the parties hereto unless expressed in writing signed by both parties. This Contract shall be deemed to be fully understood, satisfactory, and in effect when signed by all parties indicated below but shall not be binding on Church Corporation until approved by its appropriate officials.

J. **Governing Law and Venue.** It is understood and agreed by the parties that this Contract shall be construed in accordance with the laws of ___________ (state where Church Corporation is located) and that any litigation in connection with this Agreement shall be determined by a court proceeding in ______________________________________ (city and state where Church Corporation is located).

**These Terms Have Been Read and Agreed to By:**

_________________________
Contractor Date

_________________________
Church Corporate Officer Date

_________________________
Title
REQUEST FOR SERVICES OF A COMPANY - PART 1 OF 2

(Name of Church Corporation)

(Address)

THIS FORM IS TO BE USED FOR SERVICES TO BE PERFORMED BY A COMPANY. IT IS NOT TO BE USED TO CONTRACT SERVICES BY AN INDIVIDUAL. NO WORK SHALL BE PERFORMED UNTIL THIS CONTRACT IS FULLY COMPLETED AND SIGNED BY ALL PARTIES. ANY WORK PERFORMED PRIOR TO SUCH DATE IS AT COMPANY'S SOLE RISK THAT PAYMENT WILL NOT BE APPROVED.

1. Company Name __________________________________________________________ ("Company")

2. EIN# _____________________________________________________________________________

3. Full Address & Phone No:____________________________________________________________

4. Trade, Business or Profession:_______________________________________________________

5. Other major clients: _________________________________________________________________

6. Church Corporation hereby contracts with Company, and Company agrees to perform the following services in accordance with the terms and conditions outlined in this Contract. If appropriate, attach a copy of any additional terms which must be dated and initialed by both parties hereto and shall be incorporated herein by reference:_______________________________________________________

7. Company shall begin work on ________, 20______ and complete work by __________, 20________

8. Company will perform services in accordance with this Agreement at

__________________________________

9. Will Church Corporation provide Company's working space, materials or equipment?_____________________ If so, specify which:_____________________________________________________

10. Are expenses to be reimbursed by Church Corporation?_______ If yes, list type, maximum dollar amount for each expense:

__________________________________

11. Church Corporation shall pay Company a firm and fixed fee of $______________ for all work satisfactorily completed. The total fee paid shall not exceed this amount and excludes any expenses. The fee shall be paid (check one only):

   _____ (A) In a lump-sum payment on ______________________________________________: or

   _____(B) In installment payments on the following schedule:____________________________

SIGNATURES (also print name):
TERMS AND CONDITIONS - PART 2 OF 2

Company and Church Corporation agree that Company shall perform the services described in PART 1 according to the following terms and conditions:

A. **Termination.** This Contract may be terminated by either party upon ten (10) days' written notice. Upon termination, a written report of work completed and the current status of the project, including all materials completed or in progress, research findings or other products previously produced by the Company, shall become the property of Church Corporation and shall immediately be delivered by Company. In the event of termination of this Contract, any amounts previously advanced to Company for which satisfactory work has not been completed shall be refunded to Church Corporation, and Company in turn shall release to Church Corporation all copies and all rights to all of the written materials produced under this Contract. Immediately upon any termination, Company shall not perform any further work, and Church Corporation shall not make any further payment.

B. **Time Devoted by Company.** It is understood and agreed that Company will spend a sufficient number of hours in fulfilling the duties and obligations under this Contract. The particular amount of time may vary from day-to-day and week-to-week.

C. **Payment.** The fee for the work is stipulated in PART 1 and is payable according to the terms specified therein. The fee is fixed and firm.

D. **Independent Contractor.** Both Church Corporation and Company understand and agree that Company is, at all times and shall remain, an independent contractor in the performance of the duties under this Contract and shall not be considered an agent, employee, partner of, or joint venturer or joint employer with Church Corporation. Company hereby acknowledges that it is an independent contractor and has no authority to represent, obligate, or bind Church Corporation in any manner or to any extent. Company is to do work according to Company's best judgment and methods without being subject to the control of Church Corporation, except as to the quality of the final product. Because Church Corporation will not control the manner of performing services, it will not be liable for the negligence of Company or Company's employees or agents, and Company will indemnify Church Corporation for any claims resulting therefrom, including attorneys' fees. Company will determine the time and place for doing the work consistent with the responsibilities described. Except as otherwise provided in PART 1, Company will provide the required working space, equipment, materials, and assistance at Company's own expense. Under this Contract, there will be no deductions or withholding of income or Social Security taxes, and Company shall file all applicable tax returns and pay all taxes due thereon. Church Corporation will not obtain Worker's Compensation Insurance or State Unemployment Insurance for Company or Company's employees. Company will not be eligible for, or entitled to, any benefits normally provided for employees of Church Corporation.

E. **Confidential Information.** Company agrees that any information received by Company during any activities under this Contract, which concerns the personal, financial, or other affairs of Church Corporation, shall remain confidential and shall not be disclosed to any third party without the written consent of Church Corporation.
Corporation, will be treated by Company in full confidence and will not be revealed to any other persons, firms, or organizations.

F. **Indemnity.** Company hereby agrees that all work and services performed and all personnel provided and/or hired under this Contract (with exception of employees of Church Corporation) shall be covered by Company's worker's compensation insurance and general liability insurance and that Company shall be solely responsible for and shall indemnify, hold harmless, and defend Church Corporation with respect to any and all actions, suits, causes of action, or damages based upon or arising out of any work performed hereunder by Company or any person hired by Company.

G. **Approvals and Changes.** Church Corporation shall have the right of review and approval or disapproval at all stages of the services to be delivered under this Contract.

H. **Title/Ownership.** Company understands and agrees that title to all items prepared and produced by Company for Church Corporation under this Contract shall be solely the property of Church Corporation, and Company shall have no right or interest therein. Further, all materials of whatever kind are works made for hire under federal law; all rights for publication will be held by Church Corporation; and the copyright will be owned by Church Corporation. Without limiting the generality of the foregoing, Church Corporation shall own all rights in and to all items prepared and any programs, products, and files that result or are derived therefrom.

I. **Entire Agreement.** This Contract represents the entire understanding and agreement between the parties with respect to the subject matter hereof and supersedes all previous negotiations, representations, and writings between the parties relating hereto. No modification, alteration, waiver, or change in any of the terms of this Contract shall be valid or binding upon the parties hereto unless expressed in writing signed by both parties. This Contract shall be deemed to be fully understood, satisfactory, and in effect when signed by all parties indicated below but shall not be binding on Church Corporation until approved by its appropriate officials.

J. **Governing Law and Venue.** It is understood and agreed by the parties that this Contract shall be construed in accordance with the laws of ____________ (insert state of incorporation of Church Corporation) and that any litigation in connection with this Agreement shall be determined by a court proceeding in ____________, ____________ (insert city and state of Church Corporation).

K. **Expenses.** If applicable, a copy of Church Corporation’s travel and reimbursement policies and guidelines shall be provided upon request and such policies and guidelines are hereby fully incorporated. Church Corporation shall not reimburse Company for charges for movie rentals or alcoholic beverages.

THESE TERMS HAVE BEEN READ AND ARE AGREED TO BY:

_________________________  
Company  

_________________________  
Date