

Presbyterian Church (U.S.A.) **Presbyterian Mission**

and the second

2017

Presbyterian Mission Agency Annual Report



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ON THE COVER:

In Louisville, horticulturist Stephen Lewis helps children of a new-immigrant family learn to garden. (Photo by Andrew Kang Bartlett)



For we are God's handiwork, created in Christ Jesus to do good works, which God prepared in advance for us to do. — Eph. 2:10 (NIV)

Ephesians says that God made us to do good works and planned what we would spend our lives doing. However, we weren't meant to do that work alone — working together was God's idea.

For more than 200 years, Presbyterians have been responding to the call of Jesus Christ together. Through relationships and covenants with mid councils, international partners and congregations, they continue to live out their faith, calling on others to do justice, love kindness and walk humbly with them in the glory of God.

Though we have always been a connectional denomination, this past year the Presbyterian Mission Agency worked more closely and intentionally across ministries on issues that can make the world we live in a better place for future generations.

Issues like racism, immigration and human trafficking bring together justice-minded advocates across the denomination and the country to fight for human rights, justice and equality.

Together, we share the love of Christ by working to eradicate hunger and poverty by training peacemakers, educating children and growing church communities. By caring for those populations affected in times of disaster and crisis, we enable others to witness to the healing love of Christ.



After a gathering of World Mission co-workers in Rwanda, a group from the PC(USA) visited Gaseke Presbyterian Church, where some members make and sell crafts. (Photo by Kathy Francis)

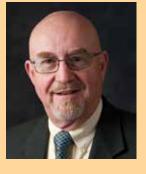


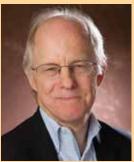
ABOUT THE PRESBYTERIAN MISSION AGENCY

This work is shared among four ministry areas that together help carry out our mission to inspire, equip and connect Presbyterians to serve Christ in the world: Compassion, Peace & Justice; Racial Ethnic & Women's Ministries; Theology, Formation & Evangelism; and World Mission.

Scripture is full of God's vision for community, for people to live and work together in God's mission and the transformation of the world. In the pages ahead, you will see that vision and mission come to life. You can learn more by visiting our website at **presbyterianmission.org** or by finding many of our mission areas on Facebook and Twitter.

We look forward to connecting with you as together we seek the Creator's living word in these times of turmoil and work together to be reflections of the eternal light that is Jesus Christ.





MESSAGE FROM DAVID CRITTENDEN & KEN GODSHALL

Now faith is the assurance of things hoped for, the conviction of things not seen. Indeed, by faith our ancestors received approval. By faith we understand that the worlds were prepared by the word of God, so that what is seen was made from things that are not visible. *— Hebrews 11:1–3*

The writer of Hebrews is not just defining what faith is, but is also showing what faith does. Faith is the foundation for what we hope, the foundation for our relationship with God and everything that it implies.

At the Presbyterian Mission Agency, we know what it is to operate on faith. It is the foundation for the work we do to build and sustain God's church. It is because of faith that even in the midst of political unrest, disasters and suffering near and far, we can still see the hope in a new worshiping community, the steps toward peace in war-torn countries and the light that shines through the eyes of a young adult as he or she yields to the call of God.

Because of our biblical understanding of who God is and what God intends for humanity, we also know that the church must stand against, speak against and work against racism. The year 2017 gave us opportunities to address racial injustice, through events like Big Tent, new antiracism resources — and a new website campaign, facingracism.org.

As we strive to live into this vision, we face many challenges in this profoundly individualistic society. Despite those challenges, we will continue creating and sustaining life-giving relationships and communities that connect us to God and to one another.

In Christ,

David Crittanten Ken Godshall

David Crittenden Acting Executive Director Presbyterian Mission Agency

Ken Godshall Chair Presbyterian Mission Agency Board



of LaGrange Presbyterian Church in LaGrange, Kentucky. (Photo by Tammy Warren)

Artist Malissa Beatty devoted about three weeks to painting a large mural of Jesus washing the feet of his disciples, inspired by the local and international ministries

COMPASSION, PEACE & JUSTICE



Sara Lisherness, Director

Compassion, Peace & Justice (CPJ) works to address injustice; advocates for peace; and assists and accompanies communities impacted by poverty, violence and disasters. Working alongside other ministries, CPJ supports efforts to eradicate racism, white supremacy and oppression.

2017 included a successful CPJ Training Day in Washington, D.C., addressing racism, militarism and materialism. Changes in national immigration policy prompted increased advocacy and support for refugees and immigrants. Presbyterian Disaster Assistance responded to extraordinary natural and human caused disasters, including catastrophic hurricanes impacting Puerto Rico and Texas.

Advisory Committee on Social Witness Policy (ACSWP)

Environmental Ministries

Office of Faith-Based Investing & Corporate Engagement Office of Public Witness

Presbyterian Disaster Assistance

Presbyterian Health, Education & Welfare Association

Presbyterian Hunger Program

Presbyterian Ministry at the United Nations

Presbyterian Peacemaking Program

Presbyterian Self-Development of People

Racial & Intercultural Justice (joint ministry with Racial Ethnic & Women's Ministries)

African American Intercultural

THEOLOGY, FORMATION & EVANGELISM



Ray Jones, Interim Director

During 2017, the Theology, Formation & Evangelism ministry area strengthened its connections with presbyteries and local churches. More Presbyterian congregations are now integrating the Confession of Belhar into their worship and study, as well as embracing the revised *Book of Common Worship*. With these important tools, Presbyterians have been inspired to join in theological conversations that impact their faith and let them help transform the church and the world. The 1001 New Worshiping Communities movement has continued to thrive and expand, and a new Vital Congregations initiative was launched. Our work in Christian Formation is helping Presbyterians grow in their faith and spiritual practices.

RACIAL ETHNIC & WOMEN'S MINISTRIES



Rhashell Hunter, Director

Racial Ethnic & Women's Ministries (RE&WM) works to end racism, empower women and build intercultural communities. Staff in RE&WM speak 9 languages, including English, Spanish, Korean, Chinese, Taiwanese, Mandarin, Arabic, Hausa and Igbo. Our new immigrant constituents represent 22 nationalities speaking 18 languages and dialects.

In 2017, RE&WM hosted an inaugural New Immigrant Clergywomen's Leadership Institute, an Intercultural Conversation, and joined with partners on G.A. referrals to lift up the heritage and history of Korean Americans in the church, take action to address the worsening plight of the African American male, share the Native American apology, and repudiate the Doctrine of Discovery.

Congregational Support African Intercultural Ministries Asian Intercultural **Congregational Support** Gender & Racial Justice Hispanic/Latino-a Intercultural Congregational Support Korean Intercultural **Congregational Support** Middle Eastern Intercultural Ministries **Mission Program Grants** Native American Intercultural **Congregational Support** Racial Ethnic Leadership Development & Recruitment Racial Ethnic Schools & Colleges **Racial & Intercultural Justice** (joint ministry with Compassion, Peace & Justice) Women's Leadership Development & Young Women's Ministries In covenant relationship with Presbyterian Women in the

Presbyterian Women in the Presbyterian Church (U.S.A.), Inc.

WORLD MISSION



Jose Luis Casal, Director

From the neighborhood to the world, our joint mission of cross-cultural service is always changing, growing and evolving. In 2017, we continued to work together with U.S. congregations and global mission partners bound by our fundamental unity in our Lord, Jesus Christ. Today the practice of partnership guides our connectional church. We believe that doing mission in partnership broadens our awareness of how interconnected God's mission is at the local, national and global levels. The one table around which we gather is God's table, and the one mission to which we are called is God's mission. We will continue to nurture those partnerships in ways that will result in maximum collective impact.

1001 New Worshiping Communities Camps & Conference Centers Christian Formation Collegiate Ministries Committee on Theological Education (COTE) Company of New Pastors Financial Aid for Service Interfaith Relations Ministries with Youth Theological Conversations Vital Congregations Worship

Area Office for Africa Area Office for Asia-Pacific Area Office for Europe & the Middle East Area Office for Latin America & the Caribbean Equipping for Mission Involvement Global Mission Partnerships Jinishian Memorial Program Mission Personnel Mission Service Recruitment Young Adult Volunteers





n the pages that follow, we highlight and celebrate the impact of the connectional work that the Presbyterian Mission Agency has accomplished — together with mid councils, international partners, congregations and others. We are proud of the achievements of our four ministry 11 areas — Compassion, Peace & Justice; Racial Ethnic & Women's Ministries; Theology, Formation & Evangelism; and World Mission — and how they often collaborate to be Christ's hands and feet in today's world.

To learn more, please visit us at presbyterianmission.org.







Children in a Liberian village eat lunch. (Photo by Rick Jones)

Farmers in West Africa are proud of their new crops, made possible through the West Africa Initiative. (Photo by Valery Nodem)



COMBATING A GLOBAL CRISIS

According to the U.S. Census Bureau, more than 43 million people in this country live in poverty, while the World Bank estimates that more than 700 million people worldwide — 9.6 percent of the population of the earth — are poverty-stricken. Addressing poverty and its root causes has been a core of every ministry within Compassion, Peace & Justice — from advocating for change on Capitol Hill or in the United Nations, to supporting small business owners seeking to provide for their families and local communities.

The Presbyterian Hunger Program, among its many domestic and international initiatives, supports programs like "Send a Cow," which improves food security, livelihoods and income-generating potential for more than 420 farmers and their families -----2,000 people in all. Presbyterian Disaster Assistance has also continued work to help restore communities and regions facing severe poverty due to disasters such as hurricanes in Puerto Rico and Haiti.

FROM TINY MUSTARD SEEDS

World Mission's ecumenical partner for Iraq, Syria and Lebanon proudly reported that students at Amjad High School in Beirut came up with a plan and joined with BLESSED (Benevolent Lebanese Evangelical School for Special Education and Development), a school for children with disabilities also in Beirut, to prepare and deliver nearly 2,000 nutritious meals to neighbors in need — all paid for by the students themselves. BLESSED works with PC(USA) partners in Iraq to help train teachers in special education.

HELPING PEOPLE HELP THEMSELVES

Community Health Evangelism (CHE) programs in Africa, Asia and Latin America are helping communities and individuals take control of their own lives and destiny. World Mission's partnership model is spiritually based and is predicated on community ownership. CHE represents a major shift from a deep-seated expectation in missionary work that others will do for you; it's a shift in seeing that those who have "received" have something to give and offer themselves. It's also a shift in seeing the many resources available locally and a shift in understanding that individuals and communities can facilitate change within their own communities. Typically, CHE is a slow process, but progress is being made. In Malawi, a CHE program begun in 2014 in eight villages made strides in 2017 to combat recurring food shortages and hunger by creative farming and siloing.



Students at Amjad High School in Beirut. (Photo by Scott Parker)



Mission co-worker Michael Ludwig (right) works with communities to identify their needs and resources before discussing solutions. (Photo by Rachel Ludwig)





FACING RACISM: A Vision of the Intercultural Community

PC(USA) COMMUNICATION GROUPS INSPIRE CONVERSATION AND ACTION WITHIN LOCAL COMMUNITIES

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Acting on the directive of the 222nd General Assembly (2016), the communication offices of the PC(USA)'s six agencies launched the joint "Facing Racism" campaign to produce and promote antiracism resources for the church. The Presbyterian Mission Agency built and administered a successful new website, **facingracism.org**. We worked with other agencies and related Presbyterian entities to create a recurring electronic campaign to disseminate information on antiracism resources, statements, study guides and training materials to mid councils, congregations and Presbyterian-affiliated organizations. The bimonthly email program generated strong interest and engagement.

BIG TENT 2017 HOLDS WORKSHOPS AIMED AT DISMANTLING RACISM

In July, the Racial Ethnic & Women's Ministries sponsored a workshop at Big Tent 2017 in St. Louis, "Disrupting Racism: Building the Intercultural Community," packed in 50 percent more attendees than had registered. The session helped participants recognize systems of power and privilege that perpetuate racism and equipped them to better understand the thinking and behaviors that lead to systemic and structural racism. The workshops also encouraged attendees to gain insights into their personal biases — not to shame people or make them feel guilty, but to make them aware of their biases and help them make changes to be more like Jesus.



Self-Development of People (SDOP) Coordinator, Alonzo Johnson (left), moderates a panel discussion called "Diverse Voices: Confronting Chaos, Forging Community" with panelists Stephanie Quintana-Martinez, Elona Street-Stewart and Amal Nassar. (Photo by Ray Chen)

IN 2017 PC(USA) WAS VOCAL AND VISIBLE IN ITS MESSAGE OF EQUALITY AND FAIRNESS

In April, African American clergy gathered in Washington, D.C., to discuss the political, racial and ethnic climate in America. Then in July, nearly 300 Presbyterians met in St. Louis and began "Holy Conversations around Race" with visits to five area congregations that have experienced racism. Reflecting on a racially charged shooting in the community, the Rev. Mike Trautman, pastor of First Presbyterian Church in Ferguson, Missouri, observed, "Ferguson looks good on the outside, but in many ways, the aftermath of the Michael Brown shooting continues to haunt people as we look for ways to come back together again." And in August, Presbyterian pastor Ken Henry joined with other



Clergy link arms to provide a barricade during a counter-demonstration as white supremacist groups march in Charlottesville, Virginia. (Photo by Heather Wilson)

faith leaders in Charlottesville, Virginia, to counter a white supremacist march. He commented, "The inspiration was for congregations to come together at a time when fear is rampant in our cities. I was surprised by the good response."

CREATING AN ENVIRONMENT FOR WOMEN OF COLOR TO THRIVE

Presbyterian women from across the U.S. gathered in celebration at the 2017 Women of Color Consultation, an annual event that strives to include and value the voices and experiences of women of color of all ages in leadership and decision-making roles in presbyteries and synods. This is just one way that Racial Ethnic & Women's Ministries (RE&WM) supports and partners with women of color through leadership development opportunities, recruitment and networking, cultural humility trainings in the church, and women's listening visits. Institutional racism, sexism and gender identity discrimination are obstacles for women of color ministers, elders and leaders in the PC(USA). RE&WM's goal is to create an environment and opportunities where women of color thrive and can serve fully in ministry.



Presbyterian women celebrate together at the 2017 Women of Color Consultation. (Photo by Heather Wilson)

DISASTER RESPONSE

Hurricane Irma hits Havana, Cuba. (Photo by ACT Alliance)



The aftermath of Hurricane Irma in Havana, Cuba. (Photo by ACT Alliance)



Damage left by Hurricane Harvey in Texas. (Photo by Rick Jones)



A VERY BUSY YEAR FOR PRESBYTERIAN DISASTER ASSISTANCE (PDA)

In 2017, PDA responded to disasters in 22 countries outside the U.S. — plus, at home, a plethora of hurricanes, floods, tornadoes, wildfires, storms, human-caused disasters and refugee crises. All told, PDA made grants totaling \$4.2 million, and 7,136 PDA blue-shirt volunteers gave more than 200,000 hours of volunteer labor valued at more than \$4.8 million. On multiple occasions in 2017, PDA also deployed its National Response Team — first responders in the field following a disaster — who provided support to presbyteries and synods as they assessed the impact of the disaster on both the church and community and who assisted in connecting mid councils to recovery resources.

The hurricane season wreaked havoc on Florida, Texas, Puerto Rico and the Caribbean, as Harvey, Irma and Maria left hundreds dead and millions of dollars in damage. Recovery is expected to take years. PDA responded with shelter kits, food, hygiene kits, water purification systems and more.

While the storms raged, Mexico faced an earthquake, registering 7.1 on the Richter scale, causing buildings and houses to collapse and trapping or killing hundreds. PDA provided emergency food assistance, distributed clothes and medical supplies, and provided other support.

Wildfires in Montana and Southern California destroyed homes, ranches and businesses, leaving hundreds without a place to live. PDA helped coordinate temporary shelter and emergency supplies to meet basic needs.

Gun violence continued to create a path of destruction. A lone gunman killed more than 60 and wounded 500 in a mass shooting in Las Vegas. PDA assisted with psychosocial support services.

PDA also helped in the rehabilitation of two schools in Syria, rebuilt almost 30 homes of displaced Syrian families, and aided nearly 200 Syrian children residing in refugee camps with literacy education, meals, uniforms, winter clothes and medicine.

In Bangladesh, PDA helped nearly 40,000 displaced Rohingya people with emergency food assistance



A Rohingya refugee camp in Cox's Bazaar in Bangladesh. (Photo by Raisa Chowdhury, ACT Alliance/ICCO)



DUCATION

TIRELESS ADVOCATES FOR YOUNG PEOPLE

Although many children grow up in an atmosphere of violence, poverty and other negative influences, the "Educate a Child, Transform the World" initiative is working to counter that reality. The 221st General Assembly (2014) called on Presbyterians in the U.S. and abroad to improve the quality of education for 1 million children by 2020 through this initiative. In the Presbyterian Mission Agency, the Presbyterian Committee on the Self-Development of People and World Mission ministries both focus on education as a way to transform lives.



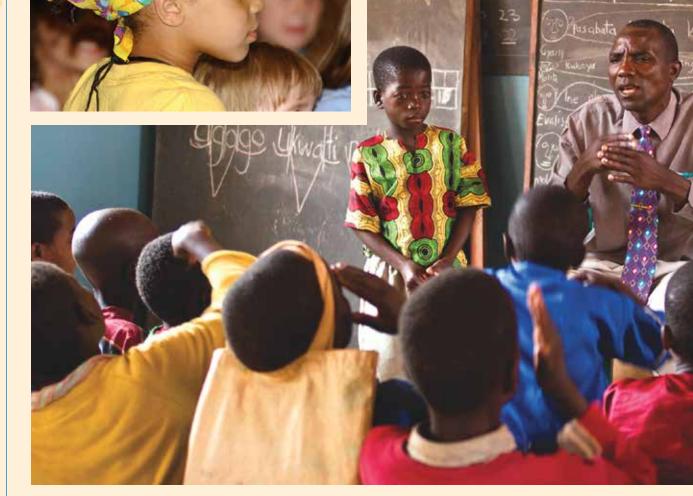
OPENING DOORS TO ABUNDANT LIFE THROUGH EDUCATION

Working with partner churches and organizations in many countries, Presbyterian World Mission has found creative ways to make education attainable and help people reach their full potential. Today in Malawi, about 35,000 children attend 500 care centers, thanks to World Mission's work with the Livingstonia Synod of the Church of Central Africa Presbyterian (CCAP). In Ethiopia, World Mission's partnership with the Ethiopian Evangelical Church Mekane Yesus resulted in 32 young women engaging in theological studies. In Zambia, World Mission's work with the CCAP's Zambia Synod led to building 30 community schools throughout the region primarily to bring education to orphaned and vulnerable school-age children.

Children are taught at the Embangweni School for Deaf Children in Malawi. (Photo by Jesse Dimmock)

barriers to service for pastors serving year to eligible pastors, the program also with advice on managing educational service, the loan is forgiven. Participants of pastors.





HUMAN TRAFFICKING

ADDRESSING FORCED MIGRATION AND HUMAN TRAFFICKING

Cathy Chang and Juan Lopez are mission co-workers living in the Philippines. Chang serves as regional facilitator for addressing forced migration and human trafficking. The U.N.'s International Labor Organization estimates that 21 million people are victims of coerced labor or forced sexual exploitation. While human trafficking is a worldwide problem, countries in Asia are among the most vulnerable. Chang and Lopez work with Asian churches and nongovernmental organizations to help coordinate efforts related to forced migration and human trafficking, resourcing various ministries and programs of the Presbyterian Church (U.S.A.).



Mission co-worker Cathy Chang learns dance moves from children who live in tea plantation housing in Sri Lanka. Tea plantations in Sri Lanka are one of Ásia's marginalized communities vulnerable to human trafficking. (Photo by Kathy Melvin)

MISSION AGENCY EDUCATING, ADVOCATING AND EMPOWERING PRESBYTERIANS TO ACT AGAINST HUMAN TRAFFICKING

Harboring and recruiting people for forced slave labor has reached epic proportions. In 2017, the Presbyterian Mission Agency took the lead on many fronts to confront this evil. The Presbyterian Peacemaking Program hosted an educational travel study seminar to Madagascar to hear firsthand from faith leaders who have worked for the release of trafficked Malagasy women from Middle Eastern nations. The Presbyterian Ministry at the United Nations annually promotes the Red Hand Campaign aimed at stopping the practice of recruiting children as soldiers. UNICEF estimates that more than 300,000 children under the age of 18 are currently involved in armed conflict. The Presbyterian Hunger Program once again joined the Coalition of Immokalee Workers at the Wendy's restaurant headquarters urging leaders to join the Fair Food

Program and address the rights of farmworkers who pick vegetables for the company. For years, workers have faced physical and sexual abuse, as well as forced labor practices.







Disaster Assistance supported local initiatives through consultation, grantmaking and the deployment of National Response Teams. This included help for people held in immigrant detention centers in Texas and Arizona, as well as legal support for immigrants in Detroit and a New Hampshire congregation in which Indonesian immigrants faced orders of deportation. Church leaders estimate that as many as 800 PC(USA) congregations supported or volunteered with refugees and immigrants in the U.S.



Louisville Presbyterian Theological Seminary participates in an immigration rally with PC(USA) on the "We Choose Welcome" campaign. (Photo by Mark Koenig)

A migration-themed mural outside the city hall of Soyapango, El Salvador. (Photo by Tracey King-Ortega)

ADVOCATING FOR 'DREAMERS'

Many hoped for a positive outcome for "Dreamers" and better overall policies for just immigration, but the dialogue around immigration issues nationally remained at a critical juncture at the end of 2017. Several PC(USA) ministries worked tirelessly to shift the narrative around immigration from a legal to a human one, as global partners urged Presbyterians to be mindful that decisions made in the U.S. have ripple effects around the world. In 2017 the administration announced its decision to end the Deferred Action for Childhood Arrivals program (DACA), which could impact more than 690,000, deporting them to countries where they have no cultural connection, no homes, no jobs and no way of supporting themselves in already difficult economies. The Presbyterian Mission Agency has continued its advocacy efforts.

REFUGEE CRISIS

In recent years the number of people in the world experiencing forced displacement has been at its highest since World War II. Many PC(USA) congregations are welcoming them in Christ's name. (Photo by Paul Jeffrey, ACT Alliance)



OFFERING REFUGE IN THE U.S.

In the past two years, more than 1,500 PC(USA) congregations have provided support for refugees seeking a new life in the U.S. Congregations in 35 states and Washington, D.C., are engaged in refugee ministry. In 2017, Presbyterian Disaster Assistance unveiled its newest documentary, To Breathe Free, an inspirational film that follows a Syrian family's journey and settlement in the U.S. through the help of their host church. The film continues to draw interest from churches and communities across the country, prompting many to inquire about starting their own refugee ministry.

MISSION CO-WORKER WORKS WITH REFUGEES IN BERLIN

Presbyterian World Mission co-worker Alethia White tells the story of Noor, who arrived in Germany with two young children and without her husband. She left her home in Aleppo, Syria, two years earlier. Conditions made it impossible to live there any longer. During her passage across the Mediterranean Sea, the boat she was on sank with her young children and a group of other migrants. Noor, a trained swimmer, fortunately was strong enough to stay afloat and keep her children safe until they were rescued. When she arrived in Berlin, Noor didn't speak German and felt alone and uncertain. But with determination, she learned the language and today is fluent. A nurse in Syria, Noor hopes to someday continue her work in Germany.

White encourages individuals and congregations to listen to refugee stories like Noor's. She urges us to learn from them, feel the human connection and then follow Jesus' prompting and show our love for one another.

"Over 65 million people are displaced by war and persecution, and 30 million of them are children," said the Rev. Jimmie Hawkins, director of the Office of Public Witness. "Our nation has historically stood for hope for those fleeing war and persecution. We cannot turn our backs²³ on them now."



Zahra Al Hussein feeds her children inside her tent in a settlement of Syrian refugees in Minyara. (Photo by Paul Jeffrey, ACT Alliance)

FOOD JUSTICE



Pickets go up at Wendy's headquarters in Columbus, Ohio. (Photo by Andrew Kang Bartlett)



Soul Fire Farm in upstate New York is committed to ending racism and injustice in the food system. (Photo by Andrew Kang Bartlett)



FOOD WEEK OF ACTION RAISES AWARENESS

With resources from the Presbyterian Hunger Program (PHP)

and interfaith partners, congregations celebrated 2017 World

Food Day and Food Week of Action with special meals served

to community residents who wrestle with poverty and hunger,

or campaigns to promote community gardens, food pantries or

other food-justice issues. According to Andrew Kang Bartlett,

associate for national hunger concerns in the PHP, the world produces enough food to feed everyone on the planet but because

of the way we design our food system and the politics around it, a lot of people in the world are chronically hungry. "Our goal is to shift the way we feed people to be more sustainable and equitable."

ON FOOD SOVEREIGNTY AND JUSTICE

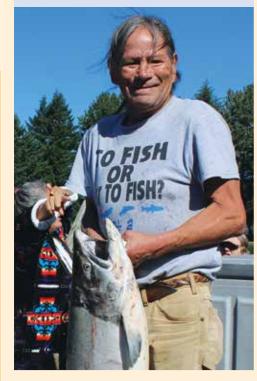
PRESBYTERIANS MAKE GREAT STRIDES **IN FOOD JUSTICE**

In the summer of 2017, the Presbyterian Hunger Program (PHP) launched an initiative called Hunger Action Congregations. By the end of the year, more than 70 Presbyterian churches received the designation for their efforts to address the root causes of hunger in their communities.

In preparation for a new farm bill, PHP, along with farmers and food justice advocates, began work on the "Eater's Guide to the Farm Bill" to address the impact on the food people eat, hunger, poverty and the farm system.

The West Africa Initiative, a joint effort of PHP, Presbyterian Disaster Assistance and Self-Development of People, continues to provide villages in Sierra Leone and Liberia with the opportunities to forge their own path in food production and sustainability.

> Ralph Jones is a Native American who has fished in the Columbia River between Oregon and Washington State for more than 50 years and says the fish are smaller and not as plentiful as they were when he started in 1964. Jones shows his prize catch of salmon for the day in Cascade, Oregon. (Photo by Rick Jones)



SEEKING PEACE AND REUNIFICATION IN KOREA

A Presbyterian Church (U.S.A.) peace delegation traveled to South Korea in November in response to an overture and committee referral adopted at the 222nd General Assembly (2016) in Portland, focusing on the reunification of the Korean Peninsula and the need to build upon the increasing momentum toward peace. The delegation's itinerary included a visit to No Gun Ri Peace Park and a formal presentation by PC(USA) Stated Clerk J. Herbert Nelson, II, about the denomination's desire for the U.S. to acknowledge its responsibility in the deaths of the Korean civilians at No Gun Ri.

EFFORTS TO END GENOCIDE IN RWANDA

1994 Rwanda saw more than 880,000 of its citizens killed in a nationwide genocide. PC(USA) mission co-workers and our global partner in the Presbyterian Church of Rwanda are working together to continue the process of bringing peace and reconciliation to the country. Moving toward a future of peace, the next generation of compassionate theological leaders is training at the Presbyterian University of Rwanda in Kigali. One of its teachers, mission co-worker Kay Day, not only teaches theology but tries to be an example to students, both in and out of the classroom.



UKIRK COLLEGIATE MINISTRIES LAUNCHES GUN VIOLENCE CURRICULUM

Sarah Logemann, a student at Princeton Theological Seminary and intern at the Presbyterian Mission Agency, grew up in Littleton, Colorado, the site of one of the nation's deadliest school shootings. She developed a four-session study addressing the theological issues related to gun violence and outlining how campus ministries might respond in the event of tragedy.

Sarah Logemann holds a workshop on gun violence introducing UKirk Ministries' new curriculum for campus ministries. (Photo courtesy of UKirk)



Members of a PC(USA) peace delegation visit No Gun Ri. (Photo by Kathy Melvin)



PC(USA) mission co-worker Kay Day teaches homiletics and biblical interpretation. (Photo by Kathy Melvin)



XOUNG ADULT VOLUNTEERS

A YEAR OF SERVICE, A LIFETIME OF CHANGE



"God is with us wherever we are, wherever we go. To bear witness to God changing and transforming lives, in big and small ways, to share it with others is gratifying."

— Kristen Young, 2016–17 YAV

Photos by Kristen Young)

YAVS MAKE A DIFFERENCE IN PERU AT SHELTER FOR SURVIVORS OF ABUSE AND VIOLENCE

As a Young Adult Volunteer (YAV) in Huánuco, Peru — at a shelter for young survivors of sexual abuse and domestic violence — Kristen Young experienced God's healing presence. Young's responsibility was to promote the shelter, Casa del Buen Trato Hovde, so she took lots of pictures. One day, 14-year-old Teresa* pointed at Young's camera, saying "tu tesoro (your treasure)." Young explained that it wasn't the camera, but people and their moments of joy, hope and love that she treasured: Yormiña* in a birthday dress, Diana* holding her newborn son, Aida* in all of the places she wanted to remember when she found out she would be leaving the shelter. Seeing them alive, in spite of their suffering, had a profound impact on Young.

(*Not their real names)





VOLUNTEERS BUILD COMMUNITY AS THEY WORK FOR CHANGE

In Asheville, North Carolina, YAVs are helping to address the challenges of homelessness and poverty in this tourist mecca and growing city. The year 2017 marked Asheville's second as an official YAV site, with four volunteers serving there during the 2016–17 program year. Jeremy Glidden worked with Homeward Bound, an organization that helps people move from homelessness to more stable living situations. He had a packed schedule in just his first six months of service: 65 move-ins, 87 donation pickups, nine moves of clients from one home to another and 37 furniture deliveries — but he loved the work, its challenges and the impact he made on people's lives.

Jeremy Glidden helps a Homeward Bound client move in. (Photo by Gregg Brekke)



"Working with Homeward Bound, every day I constantly encounter different problems that I have no idea how to fix. Being in a situation where I have to figure it out on the spot — all that problemsolving — is preparing me to be adaptable."

— Jeremy Glidden, 2016–17 YAV

WOUNDED BY CHURCH, **1001 LEADER NOW MINISTERS IN A BAR**

The Rev. Ken Fuquay, the son of a Pentecostal Holiness minister, was raised in that church. At 2 months old, his parents had him on the church platform. By 5 years old, they had him singing before the congregation. But from early on, he knew he was different when he found himself attracted to men --much to his father's reproach and warnings of eternal damnation. Fuquay, now happily partnered for 34 years and legally married for six, found a way to make a clean break from his childhood church thanks to a small Presbyterian church and the 1001 New Worshiping Communities movement. Fuquay and his husband, Terry, visited Seigle Avenue Presbyterian Church in Charlotte, North Carolina. There, people bear-hugged him and said, "We love you." Fuquay met other wounded people, and a group of them were inspired to form a new worshiping community called M2M — Matters to Mission. M2M now worships in a Charlotte bar along with a diverse group of people, including homeless and transgender people. Together they are learning to shed the damaging self-image that God doesn't find them good enough, and they are now valuing themselves as God's beloved.

RURAL VIRGINIA 1001 NEW WORSHIPING COMMUNITY LAUNCHES 'FOOD TRUCK MONDAYS'



Gary Mears, lead missionary for The Porch at Faith Chapel in Lucketts, Virginia, hired a food truck to come out and park in the parking lot of his old church that closed two years ago. People began to come for food or to meet "the new guy." They stayed, made friends and turned their socializing into a vibrant hospitality ministry. Mears conducts Bible study

and continues to develop relationships with people in the community who have lived on family farms for generations. "People are gathering to explore what it means to be in relationship with one another and also in a relationship with Jesus Christ," says the Rev. Karen Chamis, director of congregational development and mission at National Capital Presbytery. "It's so exciting, I wish I could clone it."



Tim Bryant, left, leads a Bible study whose members are supportive of Hope for Life Chapel RV Ministry. He is with the Rev. Tamara John and Myron Hughes. (Photo by Jon Moore)

TRADITIONAL WORSHIPER NURTURED BY NEW WORSHIPING COMMUNITY'S RV MINISTRY

Myron Hughes doesn't worship at the Hope for Life Chapel RV Ministry based in Huntington Beach, California, but supporting its transformative work has been a life-changing experience for him. "What I've learned from RV ministry," says Hughes, "is that the work of the church is on the street. It is in the workplace, at the park and on the beach. Churches in the future won't always be in a building, and that's OK." Hughes' enthusiasm about Hope for Life convinced members of his weekly men's Bible study to also support its work. The director of Hope for Life Chapel, the Rev. Tamara John, moved into the RV park six years ago to start the ministry. She builds relationships with its residents using her customized fifth wheel trailer with a chapel in the back as her ministry base. In the park, she encounters people from all walks of life: vacationers, oil rig workers, migrant workers, traveling nurses, unemployed people and others who are down on their luck. John observes, "For many reasons they are not going to go to a church, so I bring church, and the Gospel, to them."





BUILDING THE REALM OF GOD

The Presbyterian Mission Agency inspires, equips and connects Presbyterians to share the good news of Jesus Christ. We are grateful for the generous and faithful support of Presbyterian congregations and individuals for many years. Your gifts make it possible to connect Presbyterians with mission and ministry locally and globally.

We are always available to work with mid councils and congregations to provide resources, advice and guidance to more deeply engage you in Presbyterian mission in ways that are meaningful to you. The Mission Engagement and Support staff connects Presbyterians with opportunities to make a difference with their gifts around the world. These include Shared Mission Support, Special Offerings and designated giving, including sustained gifts through the Pillars of the Church initiative.



Contact your regional representative at presbyterianmission.org/mes-team.

Because we can do far more together than any of us could do individually, we invite you to join in praying, engaging and supporting Christ's mission through Presbyterian mission. Thank you for your support. Together, we make mission happen!



Second Presbyterian Church in St. Louis has been in a community garden partnership with a nearby school for seven years as part of its commitment to the environment. (Photo courtesy of Second Presbyterian Church)

ONE GREAT HOUR OF SHARING GIFTS ADDRESS GLOBAL HUNGER

Second Presbyterian Church in St. Louis, a certified Earth Care Congregation through the Presbyterian Hunger Program, is committed to environmental stewardship in worship, education, facilities and outreach. They work with Joining Hands Peru, another Hunger Program ministry, to help combat hunger, poverty and long-term environmental threats in Peru. Second Presbyterian has also been in a community garden partnership with a local school as part of its commitment to the environment. Gifts to One Great Hour of Sharing has made these partnerships possible.

in traditional costumes from various nations. (Photo courtesy of Misión Presbiteriana Hispana)



Pastor Trinidad Martinez Solis is with members of Fayetteville, North Carolina's Misión Presbiteriana Hispana

Presbyterian Mission Agency ORGANIZATIONAL CHART

Presbyterian Mission Agency					
BOARD	MEMBERS (at				

Kenneth Godshall Chair Marsha Zell Anson Vice Chair

COORDINATING COMMITTEE

Marsha Zell Anson (vc) Marv C. Baskin David Crittenden Thomas Fleming Ir. Kenneth Godshall (c) Sinthia Hernandez-Diaz Joseph Morrow Conrad Rocha Melinda Sanders David Shinn

AUDIT COMMITTEE

Stephanie Anthony (COGA Rep.) Steve Asher (at large) Mary C. Baskin Beverly Brewster Ellen Pearre Cason (at large) James Ephraim Thomas Fleming Jr. (c) Sinthia Hernandez-Diaz (vc) Robert James Jeffrey Joe Wilson Kennedy Warren Lesane Kathy Maurer Joseph Morrow Nancy Ramsay Alice Ridgill Kathy Terpstra Susan Wonderland

PERSONNEL & NOMINATING

Marsha Zell Anson (c) Mark Brainerd (vc) Arnolfo Bringas Gregory Chan Lindsay Harren-Lewis **Regina** Meester

James Parks Heath Rada David Shinn Shannan Vance-Ocampo Tamara Williams Carol Winkler Nicholas Yoda

PROPERTY/LEGAL

Iason Chavez Cecil Corbett James Fouther Jr. Vicki Garber Marcella Glass Chad Herring Charles L. Low Rafael Medina Conrad Rocha Melinda Sanders (c) Patsv Smith Wendy Tajima Brenton Thompson Floretta Watkins

NURTURE THE BODY

Marsha Zell Anson Iason Chavez Lindsay Harren-Lewis Heath Rada Nancy Ramsay David Shinn (c) Patsy Smith Wendy Taiima Brenton Thompson Floretta Watkins Tamara Williams Nicholas Yoda

RESOURCE **ALLOCATION & STEWARDSHIP**

Mary C. Baskin (c) Mark Brainerd James Ephraim Thomas Fleming Jr. Sinthia Hernandez-Diaz Chad Herring

ssion, Justice	

Advisory Com Social Witness Policy (ACSWP)

Compa Peace &

Environmental Ministries

Office of Faith-Based Investing & Corporate Engagement

> Office of Public Witness in Washington, D.C.

Presbyterian Disaster . Assistance Presbyterian Health, Education

Presbyterian Hunger Program

& Welfare Association

Presbyterian Ministry at the United Nations

Presbyterian Peacemaking Program

Presbyterian Self-Development of People

Racial & Intercultural Justice (joint ministry with Racial Ethnic & Women's Ministries)

Ministry Communication

Website

Publications

Presbyterian

News Service

Translation Services

Customer Service

(PresbyTel)

Racial Ethnic & /omen's Ministries

African American Intercultural Congregational Support African Intercultural Ministries

Asian Intercultural Congregational Support

Gender & Racial Justice Hispanic/Latino-a Intercultural

Congregational Support Korean Intercultural Congregational Support

> Middle Eastern Intercultural Ministries

Mission Program Grants Native American Intercultura

Racial Ethnic Leadership Development & Recruitment

Racial Ethnic Schools & Colleges

Racial & Intercultural Justice (joint ministry with Compassion Peace & Justice)

Nomen's Leadership Developmen & Young Women's Ministries

In covenant relationship with Presbyterian Women in the

Presbytérian Church (U.S.A.), Inc

Mission Engagement & Support Communications Mission Engagement Advisors Special Offerings Creative Services Relationship

Development Operations **Research Services**

Policy, ninistratior & Board Support Mission Administratior Human Resources Diversity & Reconciliation Advocacy Committee Suppor

Area Office for Europe & the Middle East Area Office for Latin America & the Caribbean Equipping for Mission Involvement Global Mission Partnerships Jinishian Memorial Program

World Mission

Area Office for Africa

Area Office for Asia-Pacific

Mission Personnel

Mission Service Recruitment

Young Adult Volunteers

Legal & Risk Management Services Legal

Internal Audit

GA Meeting & Board Support

Financial Aid for Service Interfaith Relations

Theology, Formation & Evangelism

1001 New Worshiping

Communities

Camps & Conference Centers

Christian Formation

Collegiate Ministries

Committee on Theological Education (COTE)

Ministries with Youth

Theological Conversations

Vital Congregations Worship

Company of New Pastors Congregational Support

Shared

Services

Finance & Accounting

Information

Technology

Distribution

Facilities

Management

Mail & Print

Presbyterian Mission Agency Board

Executive Director

s of April 2018)

John Hinkle (at large) Robert James Jeffrey Joe Wilson Kennedy Warren Lesane Charles L. Low Alice Ridgill Conrad Rocha (vc) Melinda Sanders Raul Santiago-Rivera (at large) Carol Winkler Susan Wonderland

OUTREACH **TO THE WORLD**

Beverly Brewster Arnolfo Bringas Gregory Chan Cecil Corbett James Fouther Jr. Vicki Garber Marcella Glass Kathy Maurer Rafael Medina Regina Meester Joseph Morrow (c) **James** Parks Kathy Terpstra Shannan Vance-Ocampo

CORRESPONDING **MEMBERS**

Beverly Brewster Advisory Committee on Social Witness Policy (ACSWP) David Crittenden Presbyterian Mission Agency,

Acting Executive Director John Hamm

Board of Pensions of the Presbyterian Church (U.S.A.)

Jesse Hite Presbyterian Publishing Corporation

Stephen Kelly Presbyterian Church (U.S.A.) Foundation

(c) Chair (cc) Co-Chair (vc) Vice Chair

Wilson Kennedy Committee on the Office of the General Assembly (COGA)

Marc Lewis Presbyterian Publishing Corporation

Thomas Priest Jr. Advocacy Committee for Racial Ethnic Concerns (ACREC)

J. Herbert Nelson, II Stated Clerk of the General Assembly

Iames Rissler Presbyterian Investment and Loan Program Inc.

Linda Scholl Presbyterian Investment and Loan Program Inc.

Frank Spencer Board of Pensions of the Presbyterian Church (U.S.A.)

Thomas Taylor Presbyterian Church (U.S.A.) 33 Foundation Floretta Watkins

Advocacy Committee for Women's Concerns (ACWC)

EX OFFICIO

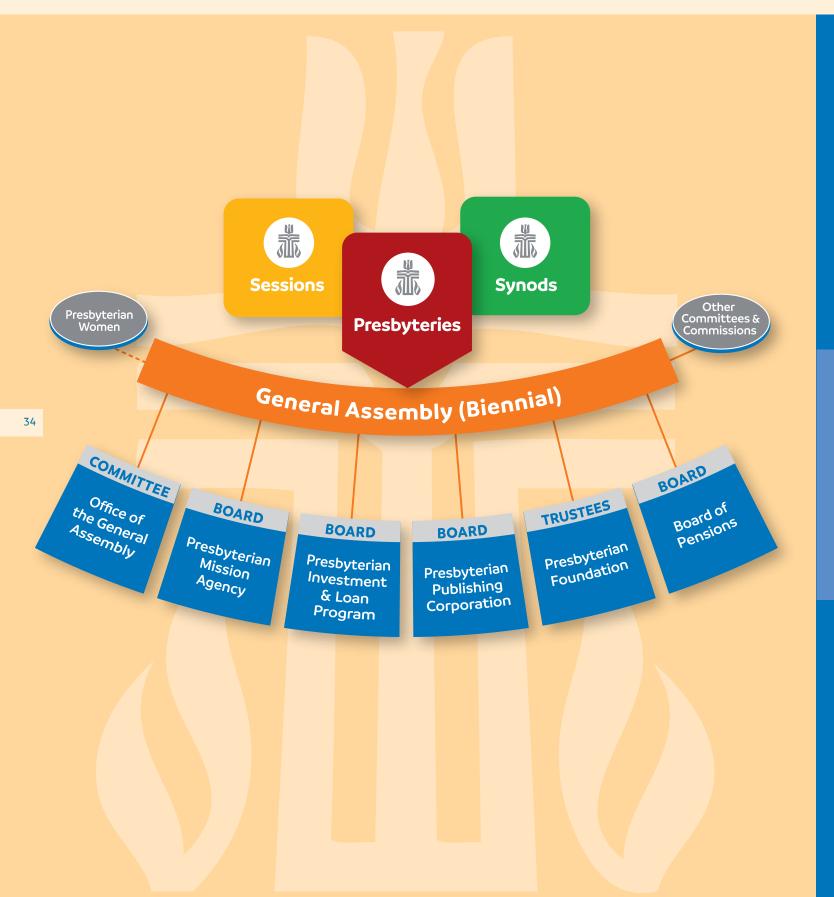
Ian Edmiston Co-Moderator, 222nd General Assembly (2016)

Robert James Presbyterian Men Carol Winkler Presbyterian Women Heath Rada Moderator of the 221st General Assembly (2014)

With gratitude for their service and ministry, we acknowledge the following board members who also served in 2017:

Marvin Brangan Tony De La Rosa Buddy Monahan Susan Osoinach

Presbyterian Church (U.S.A.) ORGANIZATIONAL CHART



BOARD OF PENSIONS pensions.org

The Board of Pensions supports a ministry of wholeness, promoting spiritual, health, financial and vocational wellbeing as it lives into the direction given by General Assembly. It serves PC(USA) employers and affiliated employers and about 61,000 individuals, including church workers, retired church workers and family members. The Board administers retirement, health care and death and disability benefits, and provides educational programs and financial assistance. As of Dec. 31, 2017, the agency was managing investments of nearly \$10 billion. In 2017, the Pension Plan collected \$61 million in dues and paid out \$368 million in benefits. The health care programs paid \$194 million in benefits and collected \$212 million in dues/contributions. More than 1,200 assistance grants, totaling \$5 million, were awarded.

OFFICE OF THE GENERAL ASSEMBLY oga.pcusa.org

Empowered by the Holy Spirit, the Office of the General Assembly encourages the Presbyterian Church (U.S.A.) to be a people of hope — seeking together the mind of Christ, working for justice and mercy in the world and participating in God's continual reformation of the church. Under the leadership of the Stated Clerk, OGA serves as the church's governance and structure. It carries out its mission through three primary ministry areas: Churchwide Ministries, Ecclesial and Ecumenical Ministries, and Mid Council Ministries.

PRESBYTERIAN FOUNDATION presbyterianfoundation.org

The Presbyterian Foundation was established in 1799 to gather, steward and distribute funds for mission. The Foundation is committed to strengthening congregations, mid councils and other church entities by helping them develop gifts, managing funds on their behalf, and working with them to build communities of generosity. The Foundation provides all Presbyterians an avenue to realize their philanthropic goals through a variety of giving options and maintains a strong focus on the Reformed values that guide our stewardship and investment. The Foundation raised more than \$72 million in new gifts and investments in 2017. Through the generosity of faithful Presbyterians, more than \$300 million has been made available over the past five years for the work and mission of the church.

AGENCIES OF THE GENERAL ASSEMBLY

PRESBYTERIAN **INVESTMENT & LOAN PROGRAM**

pilp.pcusa.org

The Presbyterian Investment & Loan program provides low-cost loans to congregations and church entities for the construction or purchase of buildings, renovations and refinancing of existing debt. The program raises funds for lending by selling interest-bearing term notes to Presbyterian individuals and entities interested in using a portion of their savings and investments to help build churches and expand ministries.

PRESBYTERIAN MISSION AGENCY presbyterianmission.org

The Presbyterian Mission Agency is the mission and ministry arm of the Presbyterian Church (U.S.A.). Guided by the Spirit, the Presbyterian Mission inspires, equips and connects the PC(USA) and its many expressions to serve Christ in the world through new and existing communities of faith, hope, love and witness. In very real and practical ways, the Presbyterian Mission Agency lives into its vision of joyfully engaging in God's mission for the transformation of the world through the work of the agency's four ministry areas: Compassion, Peace & Justice; Racial Ethnic & Women's Ministries; Theology, Formation & Evangelism; and World Mission.

PRESBYTERIAN **PUBLISHING CORPORATION**

ppcbooks.com

Building on the Reformed tradition, the Presbyterian Publishing Corporation seeks to glorify God by contributing to the spiritual and intellectual vitality of Christ's church. The Presbyterian Publishing Corporation publishes resources about moral values, and inspire faithful living. PPC publishes primarily as Westminster John Knox Press and sells books online to Presbyterians and a broader ecumenical audience through thethoughtfulchristian.com and pcusastore.com. Through its Geneva Press imprint, PPC is the publisher of PC(USA) curriculum. PPC is also the publisher of Glory to God, the denominational hymnal. PPC releases of more than 2,000 titles.



INTRODUCTION TO FINANCIAL DATA

In 2017, about \$81 million was generated for mission and ministry under the stewardship of the Presbyterian Mission Agency.

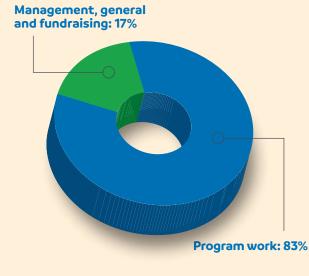
Over the past decade, both restricted and unrestricted receipts have continued a downward trend. In response to these trends, the Presbyterian Mission Agency has reduced or reconfigured staff and programs to closely match expenses with available revenue and is undertaking increased funds-development efforts.

The charts and graphs on the pages that follow provide greater detail about the sources and uses of funds for each ministry area. This information is provided as part of our commitment to be accountable, transparent and responsible stewards of the funds entrusted to us for mission and ministry.

THE STEWARDSHIP OF MISSION **AND PER CAPITA FUNDS**

According to the audited 2017 financial statements of the Presbyterian Church (U.S.A.), A Corporation (which comprised both the Presbyterian Mission Agency and the Office of the General Assembly), the combined operating expenses by functional classification for 2017 are as follows:

То	otal10	0%
	Fundraising expenses	6%
	Management & general expenses	. 11%
	Program expenses 8	33%



Independent Auditor's Opinion

The full set of audited financial statements and notes is available at **pcusa.org/financials.** MCM CPAs & Advisors LLP has expressed an unqualified opinion on the consolidated financial statements of the Presbyterian Church (U.S.A.), A Corporation, as of Dec. 31, 2017, and for the year then ended.



COMPASSION, PEACE & JUSTICE

(\$ Thousands) Sources of Funds
Unrestricted Restricted Per Capita ▼ Uses of Funds Total Compassion Ministries 7,465 7,465 Peace Ministries 596 491 1,087 Justice Ministries 273 1,859 2,132 Administrative & Common Expenses 488 2,660 3,148 1,358 12,476 13,834 Total

RACIAL ETHNIC & WOMEN'S MINISTRIES

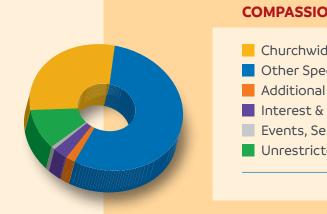
▼ Uses of Funds	Sources of Funds 🕨	Unrestricted	Restricted	Per Capita	Total
Racial Ethnic & New	Immigrant Ministries	706	649		1,356
Racial Ethnic Leadership			3,610		3,610
Women's Leadership Development & Justice Ministries		120	75		195
Administrative & Common Expenses		732	1,037		1,769
Total		1,558	5,372		6,930

(\$ Thousands)

(\$ Thousands)

THEOLOGY, FORMATION & EVANGELISM

Sources of Funds Unrestricted Restricted Per Capita Total ▼ Uses of Funds Theology & Worship 323 1,833 2,156 Theological Education 105 10 115 Congregational Ministries Publishing 293 1,423 1,130 Interfaith Relations 28 54 82 431 428 859 **Evangelism Ministries** Church Growth Ministries 119 943 1,062 Administrative & Common Expenses 1,605 1,404 3,009 Total 2,904 5,802 8,706 SOURCES OF FUNDS





Churchwi Interest & Events, Se Unrestric

Due to rounding, numbers throughout this report may	, pot add up procisally to the totals shown	

COMPASSION, PEACE & JUSTICE

de Special Offerings	30%
ecific Appeals	56%
l Forms of Giving	2%
Dividends	3%
ervices & Sales	1%
ted	10%
	100%

RACIAL ETHNIC & WOMEN'S MINISTRIES

de Special Offerings	13%
ecific Appeals	0%
I Forms of Giving	4%
Dividends	. 64%
ted	19%
	100%

THEOLOGY, FORMATION & EVANGELISM

de Special Offerings 1%	
Dividends21%	
ervices & Sales 28%	
ted 50%	
100%	

WORLD MISSION

(\$ Thousands) ▼ Uses of Funds Sources of Funds Unrestricted Restricted Per Capita Total Mission Personnel 7,970 7,970 Mission Partners & Programs 417 3,116 3,534 Global Discipleship 645 605 1,250 Administrative & Common Expenses 3,587 2,559 6,147 4,610 14,291 18,900 Total

COMMUNICATIONS

COMMUNICATIONS (\$ Tho					
▼ Uses of Funds	Sources of Funds 🕨	Unrestricted	Restricted	Per Capita	Total
Communications		915	2,003	57	2,975
Administrative & Co	mmon Expenses	(690)	(1,009)		(1,699)
Total		225	994	57	1,276

MISSION ENGAGEMENT & SUPPORT

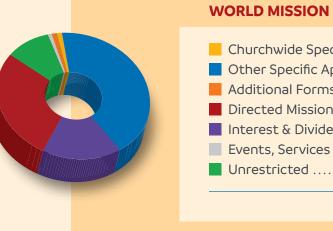
MISSION ENGAGEMENT & SUPPORT (\$ Thousa					(\$ Thousands)	
▼ Uses of Funds	Sources of Funds 🕨	Unrestricted	Restricted	Per Capita	Total	
Mission Engagemen	t & Support	1,854	2,358	306	4,518	
Administrative & Common Expenses		(1,854)	(2,358)		(4,212)	
Total		0	0	306	306	

SHARED SERVICES

SHARED SERVICES (\$ Th					(\$ Thousands)
▼ Uses of Funds	Sources of Funds 🕨	Unrestricted	Restricted	Per Capita	Total
Finance & Accountin	ng	460	1,420	731	2,611
Information Technology		796	824	27	1,646
Presbyterian Distribution Service		276	782	242	1,299
Mail & Print Services and Building Services		541	1,129	95	1,765
Administrative & Common Expenses		(2,072)	(2,389)		(4,461)
Total		0	1,765	1,095	2,860

Due to rounding, numbers throughout this report may not add up precisely to the totals shown.

SOURCES OF FUNDS

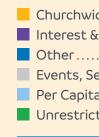




Churchwie Events, Se Interest & Unrestric

Churchwi
Additiona
Interest &
Events, Se
Unrestric

SHARED SERVICES



de Special Offerings 1%	
ecific Appeals 42%	
I Forms of Giving 1%	
Mission Support17%	
Dividends	
ervices & Sales 1%	
ted 10%	
100%	

COMMUNICATIONS

de Special Offerings	7%
ervices & Sales	29%
Dividends	33%
ted	31%
1	100%

MISSION ENGAGEMENT & SUPPORT

de Special Offerings 43%	
I Forms of Giving0	
Dividends9%	
ervices & Sales	
ted 44%	
100%	

de Special Offerings	. 6%
Dividends	. 2%
	. 4%
ervices & Sales	45%
θ	15%
ted	28%

100%

SOURCES OF FUNDS

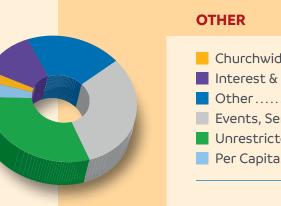
EXECUTIVE DIRECTOR'S OFFICE

					(\$ Thousands)
▼ Uses of Funds	Sources of Funds 🕨	Unrestricted	Restricted	Per Capita	Total
Advocacy Committe	ee Support	132		32	164
Executive Director's	Office	61	289	596	946
Presbyterian Missior Board Meetings	n Agency			182	182
General Assembly & Mission Agency-Rela				73	73
General Counsel		406	1,230	460	2,095
Mid Council Relation	S			130	130
Common Expenses		(142)	(125)		(268)
Total		457	1,393	1,474	3,324

(\$ Thousands)

OTHER

(\$ Thousands) Sources of Funds
Unrestricted Restricted Per Capita ▼ Uses of Funds Total 1,429 410 210 2,049 Shared Expenses 170 1,472 1,642 Insurance 56 56 Restricted Fund Allocation Investment Management Fees 120 99 40 260 Board of Pensions 1,129 1,129 National Mission Partnership Funds 594 594 Administrative & Common Expenses (491) (1,020) (529) Total 1,229 3,232 251 4,712



Due to rounding, numbers throughout this report may not add up precisely to the totals shown.

EXECUTIVE DIRECTOR'S OFFICE

6%
4%
31%
17%
42%
0%

de Special Offerings	3%
Dividends	. 12%
	20%
ervices & Sales	. 31%
ted	30%
)	4%
1	100%

43

2017 ACTUAL SOURCES OF FUNDS

				,
	Unrestricted	Restricted	Per Capita	Total
BASIC MISSION SUPPORT	5,179	3,895		9,074
Shared Mission Support	5,179			5,179
Directed Mission Support		3,895		3,895
CHURCHWIDE SPECIAL OFFERINGS		10,708		10,708
Christmas Joy Offering		2,782		2,782
One Great Hour of Sharing Offering		5,639		5,639
Peace and Global Witness/Peacemaking Offering		706		706
Special Offering Catalogs		883		883
Pentecost Offering		699		699
Witness Offering		(1)		(1)
OTHER SPECIFIC APPEALS		22,129		22,129
Emergency and Disaster Relief		14,547		14,547
Extra Commitment Opportunities (ECO)		6,639		6,639
Special Missionary Support		607		607
Hunger		335		335
Theological Education Fund		1		1
ADDITIONAL FORMS OF GIVING	359	7,631		7,990
Presbyterian Women		368		368
Bequests and Annuities	359	7,047		7,406
Other Gifts		215		215
ENDOWMENTS AND INTEREST & DIVIDENDS	9,680	11,678		21,358
PC(USA) Endowment Funds	6,206	10,243		16,449
Presbyterian Mission Program Fund	82			82
Outside Trusts	1,135			1,135
Jinishian Fund		1,320		1,320
Short-Term Investments	2,257	115		2,373

EVENTS, SERVICES & SALES Hubbard Press Sales: Curriculum Sales: Program Services Sales: Resources Sales: Church Loans Other Income **TOTAL RECEIPTS** Future Reserves 2017 PER CAPITA TOTAL SOURCES OF FUNDING

(\$ Thousands)

2017 ACTUAL EXPENDITURES BY ENTITY

EXECUTIVE DIRECTOR'S OFFICE			
COMMUNICATIONS			
MISSION ENGAGEMENT & SUPPORT			
MISSION			
Compassion, Peace & Justice			
Racial Ethnic & Women's Ministries			
Theology, Formation & Evangelism			
World Mission			
SHARED SERVICES			
OTHER			
TOTAL EXPENDITURES			

44

			(\$ Thousands)
Unrestricted	Restricted	Per Capita	Total
54	9,725		9,779
50	51		101
	1,029		1,029
	3,896		3,896
4	1,174		1,177
	3,573		3,573
	3		3
15,272	65,766		81,038
(2,932)	(20,441)		(23,373)
		3,183	
12,340	45,325	3,183	60,848

			(\$ Thousands)
Unrestricted	Restricted	Per Capita	Total
457	1,393	1,474	3,324
225	994	57	1,276
0	0	306	306
10,429	37,941	0	48,370
1,358	12,476		13,834
1,558	5,372		6,930
2,904	5,802		8,706
4,610	14,291		18,900
0	1,765	1,095	2,860
1,229	3,232	251	4,712
12,340	45,325	3,183	60,848



75%

4%

12%

25%

9%

13%

12%

5%

20%

7%

13%

100%

Mission funding comes from many sources. Gifts that support the church's work fund general and specific mission.

Unrestricted Funds — about 20 percent of our funding — demonstrate our connection as Presbyterians and provide resources for the church to be a collective witness to Christ. Sources of unrestricted funds include Shared Mission Support, endowments, interest and dividends, and bequests and annuities.

Restricted Funds — about 75 percent of our funding — celebrate the particular commitments to mission made by members and congregations as

HOW PRESBYTERIAN MISSION IS FUNDED

Restricted Funds

Churchwide

& Dividends

Per Capita Funds

Unrestricted Funds

& Dividends

Total

Per Capita

Special Offerings

Other Specific Appeals

Endowments, Interest

Events, Services & Sales

Shared Mission Support

Endowments, Interest

Unrestricted

Additional Forms of Giving

Directed Mission Support

God calls them. Sources of restricted funds include Direct Mission Support, churchwide special offerings, other specific appeals (such as those for Presbyterian Disaster Assistance and extra commitment opportunities), endowments, bequests and sales of resources and services.

Per Capita Funds — about 5 percent of the Presbyterian Mission Agency's budget — are used for Presbyterian Mission Agency Board meetings, the executive director's office and other Presbyterian Mission Agency coordination; the office of Mid Council Relations (which is shared with the Office of the General Assembly); and advocacy and advisory committees.

79%

23%

11%

14%

31%

5%

2%

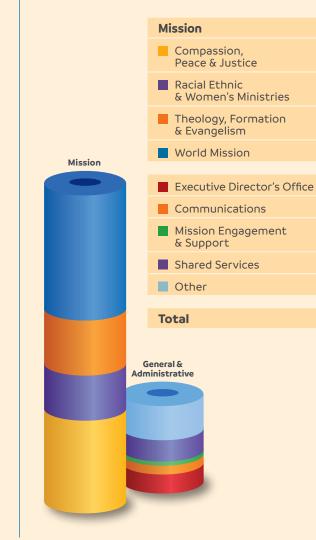
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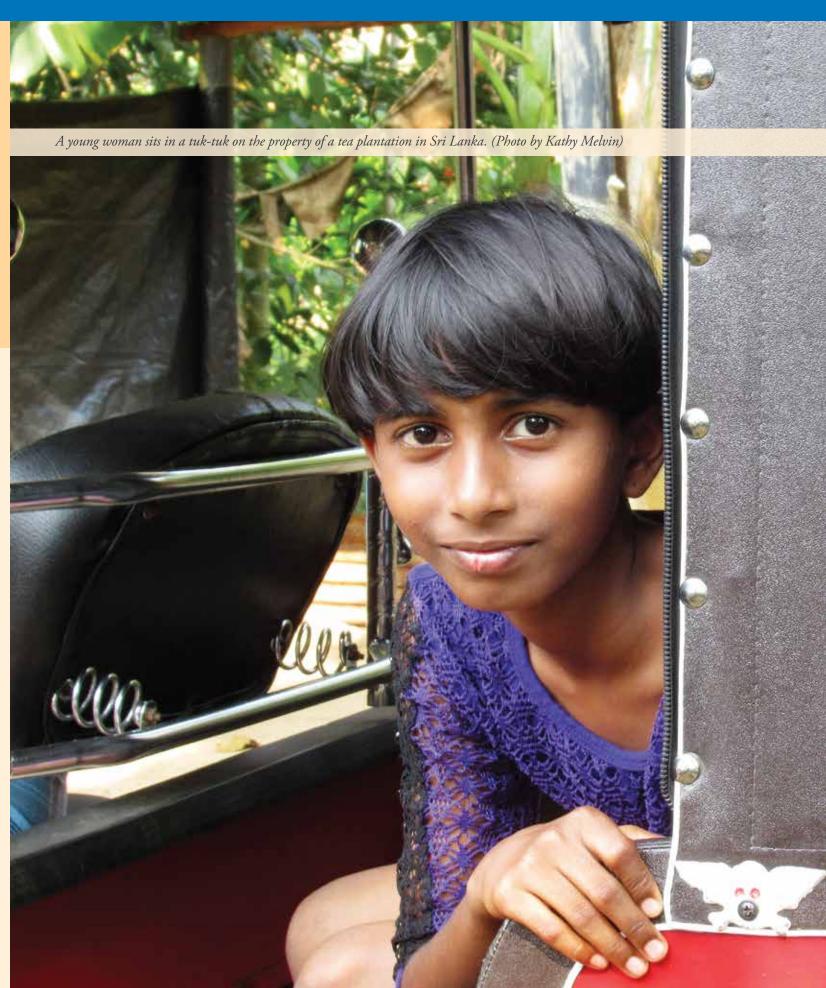
8%

100%

HOW YOUR FUNDS ARE USED



Due to rounding, numbers throughout this report may not add up precisely to the totals shown.





Restricted



Presbyterian Mission

100 Witherspoon Street | Louisville, KY 40202 presbyterianmission.org



facebook.com/pcusa twitter.com/presbyterian youtube.com/presbyterianchurch

To request additional copies of this annual report, contact Debbie Gardiner at 800-728-7228, ext. 5988 or debbie.gardiner@pcusa.org.